



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
UNITED STATES ARMY WAR COLLEGE AND CARLISLE BARRACKS  
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Office of the Commandant

For over two decades the United States Army War College has produced a text used throughout the Army as well as the entire Department of Defense. How the Army Runs: A Senior Leader Reference Handbook, 2001-2002 helps commanders and staffs better understand and implement the numerous systems that the Army executes each day. In addition, this text is used at the Army War College in the education of the students and in the development and currency of the faculty. This edition continues that tradition.

This text was prepared under the direction of the Department of Command, Leadership, and Management. Its goal is to improve the understanding of the development and sustainment of the landpower component of the national military strategy. This text closely examines the concepts, systems, and processes leaders use to resource the requirements of the national military strategy and provide trained and ready forces to the Combatant Commanders.

The Army War College is proud to provide this text. We look forward to your comments regarding its value to your organization.

ROBERT R. IVANY  
Major General, U.S. Army  
Commandant