

## CURRICULUM VITAE

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### **ACADEMIC BACKGROUND**

- Doctor of Philosophy, History, Temple University, PA, 2006.  
Concentrations: US Military History, European Military History, US Diplomatic History, American Colonial History.  
Dissertation: "Army Aviation Becomes an Essential Arm: From the Howze Board to the Modular Force, 1962-2004."
- Master of Arts, History, Duke University, Durham, NC, 1982.  
Concentrations: US Military History, European Military History, US Diplomatic History, Political Science.
- Bachelor of Science, United States Military Academy, West Point, NY, 1972.

### **PROFESSIONAL EDUCATION**

- Graduate, U.S. Army War College, Carlisle Barracks, PA, 1995.
- Faculty Diploma, Armed Forces Staff College, Norfolk, VA. 1990.
- Honor Graduate, U.S. Army Command and General Staff College, Fort Leavenworth, KS, 1986.
- Infantry Officer Basic and Advanced Courses; Supply Management Course, Airborne and Ranger School; 1972 to 1976.

### **PROFESSIONAL EXPERIENCE**

- Professor, Concepts and Doctrine, Department of Strategic Examination, Center for Strategic Leadership, U.S. Army War College, Carlisle Barracks, PA, September 2012 to Present.

- Associate Professor, Concepts and Doctrine, Department of Academic Affairs, U.S. Army War College, Carlisle Barracks, PA, April 2003 to September 2012. Member of the Army Chief of Staff's Task Force Modularity, September 2003 to March 2005. General George C. Marshall Chair for Military Studies 2007-2010. Promoted to full Professor, July 2011.
- Scholar-in Residence, US Army Heritage and Education Center Foundation, Carlisle, PA, July 2002 to April 2003.
- Director, Army Planning, Department of Military Strategy, Planning and Operations, U.S. Army War College, Carlisle Barracks, PA, July 1999 to June 2002. General George C. Marshall Chair for Military Studies 2000-2002. Principal Author, *Field Manual 3-93, The Army in Theater Operations*, 1998 to 2001.
- Director, Joint Flag Officer Warfighting Course, Department of Military Strategy, Planning and Operations, U.S. Army War College, Carlisle Barracks, PA, July 1995 to June 1999.
- Deputy Commander, 194<sup>th</sup> Armored Brigade, and Commander, 1<sup>st</sup> Battalion, 46<sup>th</sup> Infantry, Fort Knox, KY, July 1991 to July 1994.
- Seminar Leader, Senior Program, Joint Professional Military Education II, and instructor Joint and Combined Staff Officers Course, Armed Forces Staff College, Norfolk, VA June 1989 to June 1991.
- Battalion-level and Division-level Staff Officer, Frankfurt, Germany, July 1986 to June 1989.
- Assistant Professor and Instructor, Department of History, United States Military Academy, West Point, NY, July 1982 to July 1985. Taught the core course in the History of Military Art and in my third year, the advanced honors course.
- U.S Army Company Grade Infantry Officer, February 1973 to June 1980. Positions included platoon leader, company executive officer, staff officer, and Rifle Company Commander at Fort Hood, Texas and West Germany.

## **SELECTED PRESENTATIONS**

"Separate But Not Equal: A History of US Army Separate Brigades," Military History Institute Perspectives Presentation, Carlisle Barracks, PA 17 November 1999.

"Modular Army Report" presented as a noon-time lecture for the USAWC Class of 2004, 19 May 2004.

"Contemporary Army Operations" to the Freedom's Foundation Summer Workshop, 5 August 2004, and 5 August 2005.

"Army General Officers Perspectives" brief at the Joint Force Air Component Commander's Course on 29 June 2009.

“Significance of 9/11” presented to Hampton-Sydney College, 11 September 2011.

“Joint and Army Doctrine” presented to the Kazakhstan National Defense University, September 2013.

“Challenged Competency: U.S. Cavalry Before, During, and After the Civil War” Drawdown Conference,” U.S. Army War College, 29 May 2014.

Keynote Speaker at "The Vietnam War: A 50th Year Commemoration of the Helicopter War" November 12, 2014.

"Theater Army Roles and Responsibilities" presented to Secretary of the Army John McHugh and U.S. Army Africa, Vicenza, Italy, 19 August 2015.

“On Headquarters: Use and Abuse of Army Operational Headquarters from 2001-2015,” Strategic Landpower Conference, U.S. Army War College, 3 December 2015.

**DISSERTATION COMMITTEE MEMBER** –Dr Dave Dvorak, 4 February, 2011, Department of History, Syracuse University.

## **BIBLIOGRAPHY OF PUBLISHED WORKS**

Principal Author, *AFSC Pub 2, Service Warfighting and Synchronization of Joint Forces*, Norfolk, VA: Armed Forces Staff College, 1991

Author, *Joint Forces Land Component Commander Primer*, U.S. Army War College, Carlisle Barracks, PA, 1996, 1997, 1998, 1999, 2000, 2005.

Editor, Case Study, "The North African Campaign, November 1942," Department of Military Strategy, Planning and Operations, U.S. Army War College, Carlisle Barracks, PA, 1998.

Author, *Army Organization and Employment Data*, U.S. Army War College, Carlisle Barracks, PA, 1998 to present.

Co-editor, *American War Plans, Special Text 2001*, Carlisle Barracks, PA: U.S. Army War College Department of Military Strategy, Planning and Operations, 2000.

Author, *The First Year; U.S. Army Forces Central Command During Operation ENDURING FREEDOM*, Carlisle, PA: DMSPO, U.S. Army War College, 2002.

Author, *U.S. Army Forces Central Command in Afghanistan and the Arabian Gulf During Operation ENDURING FREEDOM: 11 September 2001 to 11 March 2003*, Monograph 1-03, Carlisle, PA: Army Heritage Center Foundation, 2003.

Co-Author, *Continuous Concentric Pressure*, Land Warfare Paper, No. 43, Arlington, VA: Association of the United States Army, The Institute of Land Warfare, October 2003.

Co-Author, "The Modular Army," *Military Review*, March-April 2004.

Author of Chapter 2 on the "Mission, Purposes, and Organization of the Army" in *The Army Officers Guide*, 2005, 2009, 2013 and revision 2015.

Author, "A Defense Dilemma: To Transform or Not?" *United States at War*, ABC-CLIO, 2007.

Author, "Coalition Force Land Component Command (CFLCC)" *Encyclopedia of Middle Eastern Wars*, 2009.

Author, "Current and Potential Employment of the Maneuver Enhancement Brigade," *Maneuver Support Magazine*, summer 2009.

Co-author, with LTG Michael A. Vane, "An Army at the Crossroads-A Counterinterview" *Army*, August, 2009.

Principal author, Joint Publication, 3-31, *Command and Control of Joint Land Operations*, June 2010; and of the Change 1 in lieu of revision, April 2014.

Author of the US Army Chapter, in Naval War College Pub 3153L, *Joint Military Operations Reference Guide: Forces/Capabilities Handbook*, United States Naval War College, July 2011.

Author, "Divisions and Modular Army" for the *Encyclopedia of Military Science*, 2012.

Author, *Unified and Joint Land Operations: Doctrine for Landpower*, Land Warfare Paper, No. 102, Arlington, VA: Association of the United States Army, The Institute of Land Warfare, August 2014.

Author, ATP 3-94.1, *Digital Liaison Detachments*, Final Draft, October 2015.

Co-Author, "RAF and Mission Command," and "RAF and Protection Warfighting Function," in *Regionally Aligned Forces: Concept Viability and Implementation*, Carlisle Compendia of Collaborative Research, United States Army War College Press, March 2015.

Author, "Challenged Competency: U.S. Cavalry Before, During, and After the Civil War" in *Drawdown: After America's Wars* forthcoming from NYU Press.

## **AWARDS and HONORS**

George C. Marshall Chair of Military Studies, US Army War College, 2000-2002; and 2007-2010.

Department of the Army Commendation for contributions to Task Force Modularity, 2004.

Superior Civilian Service Award in 2010 for duty as a member of the Combined Arms Center Unit of Employment Concept Team, from 2003-2009.

USAWC Faculty Service Award, June 2014 and June 2015.

Department of the Army Achievement Medal for Civilian Service for contributions to the inaugural Strategic Broadening Program 27 July-29 August 2014.

Department of the Army Achievement Medal for Civilian Service for support to the Process for Accreditation of Joint Education (PAJE) 18 May-25 September 2015.