

Curriculum Vitae

Larry D. Miller, Ph.D., M.S.S.

Director and Professor, Communicative Arts
Editor, Strategic Studies Institute/USAWC Press
United States Army War College
Carlisle Barracks, PA 17013

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Carlisle Barracks, PA 17013

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U.S. Government Security Clearance: Top Secret

EDUCATION

- M.S.S. United States Army War College, Carlisle Barracks, PA, 2009
Department of Distance Education
Research Project: *Courting Brazil: Strategic Security in the Americas*
- Ph.D. University of Michigan, Ann Arbor, MI, 1975
Department of Communication
Dissertation: *Perceptual Accuracy as a Function of Communicator Style in Dyads*
- M.A. Kent State University, Kent, OH, 1970
School of Communication Studies
Thesis: *Attitude Change among Black Ego-Involved Junior High School Students*
- B.S. Kent State University, Kent, OH, 1967
College of Education
Major: Speech Communication Minor: English

ADMINISTRATIVE EXPERIENCE

- Director, Communicative Arts, United States Army War College, 2004-present.
- Editor, Strategic Studies Institute/USAWC Press, Student Publications, United States Army War College, 2012-present.
- Acting Chair, Dept. of Communication, Wayne State University, Winter & Spring, 1997.
- Director, Graduate Studies, Dept. of Communication, Wayne State University, 1995-98.
- Acting Assistant Dean, College of Fine, Performing and Communication Arts, Wayne State University, 1990-1991.
- Administrative Intern, Office of the Vice-President of Academic Affairs, Western Kentucky University, 1983-1984.

Elected/Appointed Positions, Central States Communication Association

Chair, Finance Committee, 1995-1996.

Immediate Past President, 1992-1993.

President, 1991-1992.

President Elect, 1990-1991.

Vice-President, 1989-1990.

Executive Director, 1985-1988.

REGULAR FACULTY APPOINTMENTS

United States Army War College, Carlisle Barracks, PA, 2004 - present

Wayne State University, Detroit, MI, 1985-2004

Western Kentucky University, Bowling Green, KY, 1981-1985

Indiana University, Bloomington, IN, 1975-1981

University of Nebraska at Kearney, 1969-1971

Kirk Junior High School, East Cleveland, OH, 1968-1969

GUEST FACULTY APPOINTMENTS

Wilson College, Chambersburg, PA

Oregon State University, Corvallis, OR

University of Michigan, Flint, MI

Oakland Community College, Farmington Hills, MI

FELLOWSHIPS and RESEARCH AWARDS

Research Leave (Temporal: 30 days), October 2013, United States Army War College

Sabbatical Leave of Absence

Fall Term, 2002, Department of Communication, Wayne State University

Fall Term, 1993, Department of Communication, Wayne State University

Faculty Scholar

Faculty Development in Gerontology Program, Institute of Gerontology, Wayne State University, Rhonda J. V. Montgomery, Director, 1990.

Summer Faculty Fellowship

National Endowment for the Humanities, Semiotic and the Humane Sciences, Indiana University, Thomas A. Sebeok, Director, 1983.

HONORS and BIOGRAPHICAL CITATIONS

Commander's Award for Civilian Service, Department of the Army, January 2014.

Who's Who in the Media and Communications, 1998-1999, 1st ed. New Providence, NJ: Marquis, 1997.

Who's Who in the Midwest, 1992-93, 23rd ed. Wilmette, IL: Marquis, 1992. [Cross listed in, *Who's Who in America*, 4th ed. New Providence, NJ: Marquis, 1992]

The National Faculty Directory, 1985, Vol. II: H-O. 15th ed. Detroit, MI: America's University Press Services, 1984.

The Directory of American Scholars, Vol. II: English, Speech and Drama. 8th ed. Tempe, AZ: Jacques Cattell Press, 1982.

PROFESSIONAL SOCIETY MEMBERSHIPS

United States Army War College Foundation (Life Member)

National Communication Association (Life Member)

Central States Communication Association (Life Member)

EDITORIAL EXPERIENCE

Editor

Strategic Studies Institute/USAWC Press, Student Publications
Currently Editing: *Regionally Aligned Forces: Concepts, Viability, and Implementation* (a book-length manuscript).

Editorial Board

Speech Communication Association, Education & Instructional Development
Publication Series, 1993-1996.

Associate Editor

Communication Education, 1978-1981, 1991-1993.

Journal of Applied Communication Research, 1984-1986.

Communication Quarterly, 1981-1984.

Guest Editor

Simulation and Games, 10(4), December, 1979.

Manuscript Referee

Communication Monographs

Simulation and Games

Central States Communication Journal

Michigan Association of Speech Communication Journal

Author Development

United States Army War College, Professor of Communicative Arts (2004-Date)
Provide editorial support and writing/research instruction to students/faculty

Wayne State University, Dissertation/Thesis/Essay Advisor (1985-2004)

MANUSCRIPT IN PREPARATION

"Writing Integrity at the United States Army War College," target publication: *Written Communication*. Anticipated submission date: January 2015.

PUBLICATIONS and MANUSCRIPTS

- Miller, L.D. (2014). *Senior Leader Seminar Phase II Persuasive Writing Guide*, (Carlisle Barracks, PA: U.S. Army War College).
- Miller, L. D. (2014). *Communicative Arts Directive Resident Education Program* (revised and published annually, Carlisle Barracks, PA: U.S. Army War College).
- Miller, L.D. (2014) *Communicative Arts Directive AWC Fellows* (revised and published annually, Carlisle Barracks, PA: U.S. Army War College).
- Miller, L.D. (2014) *Communicative Arts Directive Distance Education Program* (revised and published annually, Carlisle Barracks, PA: U.S. Army War College).
- Miller, L.D. (2013) *White paper: Writing remediation*, (Carlisle Barracks PA: U.S. Army War College).
- Miller, L. D. (2007). How the South helped save the North when the lights went out. *Southern Communication Journal*, 72, 87-93.
- Ijams, K. & Miller, L. D. (2000). Perceptions of dream-disclosure: An exploratory study. *Communication Studies*, 51, 135-148.
- Bodary, D. & Miller, L. D. (2000). Neurobiological substrates of communicator style. *Communication Education*, 49, 82-98.
- Anderson, C. & Miller, L. D. (1994). Nonverbal behavior and rapport during nurse practitioner-patient interviews. *Michigan Association of Speech Communication Journal*, 29(1), 32-53.
- Leith, B., Mahr, G., & Miller, L. D. (1993). *Assessment of speech-related attitudes and beliefs of people who stutter* (ASHA Monographs, No. 29). American Speech-Language-Hearing Association, Rockville, MD.
- Wiethoff, W., Gouran, D., & Miller, L.D. (1992). *Mastering communication*. Boston: Allyn & Bacon.
- Switzer, J., Fry, V., & Miller, L. D. (1990). Semiotic and communication: A dialogue with Thomas A. Sebeok. *The Southern Speech Communication Journal*, 55, 388-401. [Abstracted in *Linguistics and Language Behavior Abstracts*, 25 (April 1991), 771].

- Miller, L. D. & Osmunson, S. (1989). Reframing. *Journal of Human Behavior and Learning*, 6(1), 32-38.
- Miller, L. D. & Osmunson, S. (1988). Reframing: An exploratory study," *Journal of Communication Therapy*,4(2), 107-129.
- Miller, L. D. (1987). How to prepare oral and written reports. In C.W. McKee & M. J. Tavlin (Eds.), *A Guide To Academic Achievement* (pp. 25-27). Charlottesville, VA: Kappa Sigma Fraternity.
- Miller, L. D. (1984). Teaching research methodology and writing in the Emerald City. *Association for Communication Administration Bulletin*, 48, 82-85.
- Miller, L. D. (1984). *A Study Guide for Interpersonal Communication*. School of Continuing Studies, Indiana University, Bloomington, IN.
- Miller, L. D. (1984). [Review of the video *One-to-One: Communication Demonstrations*]. *Communication Education*, 33, 82-83.
- Miller, L. D. (1983). Assessing instructional media in the classroom: A report on the videotape series: "Human communication: Principles, contexts and skills." *Communication Education*, 32, 267-271.
- Miller, L. D. (1982). Attraction and communicator style as determinants of interpersonal relationships: Perceptual comparisons between blacks and whites. *International and Intercultural Annual*, 6, 49-62.
- Miller, L. D. (1982). Communication effectiveness and the professional woman. *Kentucky Journal of Communication Arts*, 10, 17-21.
- Miller, L. D. & Wiethoff, W. (1980). Ethical options in the selection of textbooks. *Association for Communication Administration Bulletin*, 32, 85-86.
- Miller, L. D. (1980). Correspondence between self and other perceptions of communication dominance. *Western Journal of Speech Communication*, 44, 120-131.
- Miller, L. D. (1979). The perception game: Understanding self and other. *Simulation and Games*, 10, 419-428.
- Miller, L. D. (1979). Interaction games: A rationale and model. *Simulation and Games*, 10, 355-358.
- Miller, L. D., et al. (1979). [Review Essay, *Communication Yearbook I*]. *Communication Research*, 6, 488-509.
- Miller, L. D. (1979). [Review of *The Interactional View*]. *The Quarterly Journal of Speech*, 65, 112-113.
- Miller, L. D. (1978). The modified values auction: A data analytic classroom game. *Simulation and Games*, 9, 275-288.
- Miller, L. D. (1977). Dyadic perception of communication style: Replication and confirmation. *Communication Research*, 6, 87-112.

- Miller, L. D. (1977). [Review of *Social Psychology: People in Groups*]. *Journal of Communication*, 27, 221.
- Miller, L. D. (1976). Rhetorical appeals of American evangelists. *Newsletter of the Religious Speech Communication Association*, 1, 7-11.
- Miller, L. D. (1976). [Review of *Interviewing and Communication in Social Work*]. *Journal of Communication*, 26, 210.
- Miller, L. D. (1976). [Review of *Communication Behavior and Experiments: A Scientific Approach*]. *Journal of Communication*, 26, 170-171.
- Miller, L. D. (1975). Billy James Hargis and the Christian crusade: From a social movement to an institution. *Indiana Speech Journal*, 9, 23-28.
- Miller, L. D. & Eich, R. (1975). Maximizing communication skills for university paraprofessionals. *Today's Speech*, 23, 19-23.
- Norton, R. & Miller, L. D. (1975). Dyadic perception of communication style. *Communication Research*, 2, 50-67.
- Steinfatt, T., Gantz, W., Seibold, D. & Miller, L. D. (1973). News diffusion of the George Wallace shooting: The apparent lack of interpersonal communication as an artifact of delayed measurement. *The Quarterly Journal of Speech*, 59, 401-412.
- Miller, L. D. (1972). Improving the quality of instruction in the basic course at Michigan: A report on the Danforth project. In W. D. Brooks, G. W. Friedrich, & R. G. Ewing (Eds.), *Communication Education Trends and Issues, A Summary of the Proceedings of the Purdue Doctoral Honors Seminar*. West Lafayette, IN, Department of Communication, Purdue University.

COMMUNICATIVE ARTS DUTIES AT THE U.S. ARMY WAR COLLEGE

Develop Student and Faculty Writing and Research Capabilities

Promote Communicative Arts throughout the U.S. Army War College

Identify and Promote Quality Writing by Strategic Leaders

Adjudicate USAWC entries to the SECDEF/CJCS Annual Strategic Essay Competitions hosted by NDU Press

Administer Student Awards Program

Review Strategy Articles and Manuscripts for AWC Fellows

Administer Effective Writing Program (Non-Credit Writing Support)

Deliver Presentations on Research and Writing

Academic Integrity and the Warrior Scholar

Research and Inquiry at the USAWC

Getting Published

The SRP: What Right Looks Like

The PRP: What Right Looks Like

Communicative Arts and the SRP

Research and Writing Expectations

Communicative Arts at the USAWC

DDE Writing Expectations

PRP/PEM: LOOs for Success

Writing Expectations at the USAWC #1 (BSAP Writing Orientation)

Writing Expectations at the USAWC #2 (BSAP Writing Orientation)

Facilitate Research, Writing and Speaking Courses

Serve as Course Proponent

Program Research Project

Personal Experience Monograph

Strategy Research Project

Directed Study (Writing)

Directed Study (Reading)

Personal Experience Monograph

Serve as Course Director, Public Speaking for Strategic Leaders

Serve as Faculty Instructor, Eisenhower Series College Program

Serve as Coordinator, Annual USAWC Public Speaking Competition

Design, Administer, and Interpret the required Graduate Skills Diagnostic (GSD) for all U.S. Students and AWC Fellows.

Design, Administer, and Interpret the required International Fellows Graduate Skills Diagnostic (with IF Writing Instructor).

COURSES TAUGHT AT WAYNE STATE UNIVERSITY

Graduate

Introduction to Graduate Study for the MA Student

Professional Issues in Applied Communication

Behavioral Research Methods: Design and Analysis

Survey Methods in Communication Research

Seminar in Content Analysis

Small Group Decision Making

Communication Theory
Interpersonal Communication
Studies in Communication Education

Undergraduate

Writing Intensive for Communication Majors
Research Methods in Communication and Public Relations
Audience Measurement and Survey Techniques
Information Power
Interviewing
Persuasive Speaking
Theories of Communication
The Learning Community
Group Communication and Human Interaction
Family Communication
Communication and Aging

DISSERTATIONS/THESES/ESSAYS DIRECTED:

Reganis, Peggy. Dissertation, *Managing Privacy Boundaries: The Adult Child-Older Parent Relationship in Co-Residence*, Wayne State University, 2004.

Kindred, Jeannette. Dissertation, *Communication Patterns in the On-Line Classroom*, Wayne State University, 2001.

Chuang, Po-Chung. Dissertation, *Political Spot Advertising in Taiwan and the US: A Cross-Cultural Comparison of the 1996 Presidential Campaigns*, Wayne State University, 2000.

LaBrew, Lawrence P. Essay, *The Implications of Language and Nonverbal Communication on Jury Trials: A Literature Review*, Wayne State University, 2000.

Bodary, David. Dissertation, *Hemispheric Style and Social Interaction: An Exploratory Investigation*, Wayne State University, 1999.

Turner, Aurelia. Essay, *A Synthesis of Life Review and Reminiscence Research*, Wayne State University, 1999.

Anderson, Darnell. Dissertation, *Hip or Hype: The Portrayal of African American Women in Rap Video*, Wayne State University, 1999.

Logan, Kim. Dissertation, *An Historical and Critical Study of Storytelling in the African-American Community*, Wayne State University, 1998.

- Saka, Colleen M. Essay, *Inoculation Theory and Communication in the Deaf Culture*, Wayne State University, 1998.
- Nwulu, Paul U. Dissertation, *New Communication Technologies and Nigeria's Development*, Wayne State University, 1997.
- Ijams, Karen A., Dissertation, *The Effects of Dream Disclosure on Self-Awareness and Relational Intimacy*, Wayne State University, 1996.
- Bae, KyungAe, Essay, *Managing Diversity in the Workplace*, Wayne State University, 1995.
- Buboltz, Jerri Griffin, Essay, *Network TV News Reporters: A Content Analysis*, Wayne State University, 1995.
- Kisner, Alicia J. Essay, *Storytelling: A Review and Manual on an Empowerment Tool for Children*, Wayne State University, 1993.
- Bingham, Robin, Essay, *Accounting for Influence Strategies of Male and Female Corporate Managers: A Literature Review*, Wayne State University, 1993.
- Kirkland, Stephen E., Essay, *Dale Carnegie: The Man and his Ideas*, Wayne State University, 1993.
- Toelken, Kathryn, Essay, *Acculturating Koreans: Cultural Integration and Communicator Style*, Wayne State University, 1992.
- Bodary, David L., Essay, *Communicator Style and Self-Concept: An Exploratory Study*, Wayne State University, 1992.
- Al-Hazmi, Mubarak, Dissertation, *The Development of Public Relations in Saudi Arabia: A Survey*, Wayne State University, 1990.
- Butzu, Laurie D., Essay, *Personality and Communicator Style: Gender Differences and Similarities*, Wayne State University, 1989.
- Jeffries, Eileen, Essay, *Personality and Communicator Style: A Correlational Study*, Wayne State University, 1989.
- Benson, Ben, Dissertation, *A Semiotic Approach to the Myth of Success in the Writings of Horatio Alger, Jr.*, Wayne State University, 1988.
- Anderson, Carolyn M., Thesis, *A Content Analysis of Nonverbal Behavior of Primary Care Nurses During Patient Interviews*, Wayne State University, 1988.
- O'Donnell, Sheila, I., Essay, *An Exploration of Doctor-Nurse Communication*, Wayne State University, 1988.
- Peper, Karen, Dissertation, *A Content Analysis of Woman's Perception of the Female Athlete: The Relationship Between Perceived Value Congruity and Language Choice*, Wayne State University, 1988.
- Park, Kwan-Hee, Essay, *An Exploration of the Korean Communicator Style*, Wayne State University, 1987.
- Osmunson, Stanley E., Dissertation, *Reframing: An Empirical Test of a Therapeutic Problem-Solving Technique within a Self-Help Format*, Indiana University, 1981.

- Bunyi, Judith Mateo, Thesis, *Interpersonal Attraction as a Function of Attentiveness*, Indiana University, 1980.
- Whaley, Allen Bennett, Dissertation, *Predictors of Verbal Aggression: The Effect of Televised Violence*, Indiana University, 1980.
- Spear, Stephen J., Dissertation, *Functional Communication Patterns and Relational Concern in Interpersonal Conflict*, Indiana University, 1980.
- Macklin, Thomas J., Dissertation, *Interpersonal Communication Behaviors and Self-Actualizing Values: A Multivariate Investigation*, Indiana University, 1979.
- Nagelberg, Kenneth, Thesis, *Interpersonal Communication Behaviors as a Function of Sex Role Attitudes, Gender, and Task Type*, Indiana University, 1978.
- DeWine, Sue, Dissertation, *Therapeutic Communication in the Interpersonal Crisis: An Empirical Study of Coping Behavior*, Indiana University, 1977.

CONFERENCE PAPERS/PRESENTATIONS

- (2010, January) International Fellows and the Communicative Arts: Concerns and Prospects at the U.S. Army War College. Presentation to the Faculty, Defense Language Institute English Language Center, Lackland AFB, TX.
- (2006, April). How the South saved the North when the lights went out. Paper presented at the Southern States Communication Association Convention, Dallas, TX.
- (2002, April). Video supplements: More than just time fillers or gimmicks. Panel presentation at the Central States Communication Association Convention, Milwaukee, WI.
- (2002, April). Grade inflation: Old problem, new pressures, novel solutions. Panel presentation at the Central States Communication Association Convention, Milwaukee, WI.
- (2002, April). Men and women then and now: The formation, maintenance, and loss of relationships. Panel respondent at the Central States Communication Association Convention, Milwaukee, WI.
- (2000, November). Exploring the promise and problems of biologically-based communication research. Panel presentation at the National Communication Association Convention, Seattle, WA.
- (2000, March). New communication technology and Nigerian development. Paper presented at International Media 2000 Conference, Institute for International Journalism, Ohio University, Athens, OH (with Paul Nwulu).
- (1997, April). Been there, done that: now what? Program presented at the Annual Convention of the Central States Communication Association, St. Louis, MO.
- (1996, October). The green bananas project. Program presented at the Annual Conference of the Michigan Association of Speech Communication, Battlecreek.

- (1995, May). Uses and gratifications of imported television programs by young viewers in the Kingdom of Saudi Arabia. Paper presented at the International Communication Association Conference, Albuquerque, NM (with A. Merdad, H. Siddiqui, & M. Nair).
- (1993, April). Secrets and perceived risk. Paper presented at the Joint Convention of the Central States Communication Association and the Southern States Communication Association, Lexington, KY, (Top Four Paper).
- (1992, October). Cultural integration: The communicator style of acculturating Koreans. Paper presented at the Speech Communication Association Convention, Chicago (with K. Toelken & K. H. Park).
- (1990, October). Media usage patterns and senior reactions to the Janet Adkins suicide: A preliminary report from Genesee County. Workshop presented at the Annual Meeting of the Michigan Society of Gerontology, East Lansing, MI.
- (1989, April). Physicians and nurses' self and other perceptions of communicator style. Paper presented at the Central States Communication Association Conference, Kansas City, MO.
- (1988, June). Physicians' and nurses' perceptions of communicator styles. Paper presented at the Canadian Communication Association Conference, Windsor, Ontario, Canada, (with J. K. Olson & D. L. Ratusnik).
- (1988, May). The Korean communicator style. Paper presented at the International Communication Association Conference, New Orleans, LA, (with K. H. Park).
- (1987, October). An analysis of the non-verbal behaviors of nurses establishing high and low rapport during patient interviews. Paper presented at the Michigan Association of Speech Communication Conference. Grand Rapids, (with C. M. Anderson).
- (1987, October). A content analysis of Saudi Arabian coverage in *Time* and *Newsweek*, 1980-86. Paper presented at Michigan Association of Speech Communication Conference. Grand Rapids, (with M. Al-Hazmi & B. Benson).
- (1987, October). An analysis of the thematic images of the movies "Alien" and "Aliens." Paper presented at the Michigan Association of Speech Communication Conference. Grand Rapids, (with P. von Jankowsky & S. O'Donnell).
- (1987, October). A content analysis of friendly insult greetings. Paper presented at the Michigan Association of Speech Communication Conference. Grand Rapids, (with L. Dickinson & K. Stacy).
- (1987, February). On a communication theory approach to the basic course. Paper presented at the Midwest Basic Course Director's Conference. Detroit, MI.
- (1986, November). Communication and linguistics differences between directive and non-directive supervisory styles. Paper presented at the American Speech-Language-Hearing Association Convention, Detroit, MI (with E. Stevens).

- (1984, September). Approaches to publication for the academic professional. Paper presented at the Kentucky Association of Communication Arts Convention. Owensboro.
- (1984, April). Semiotics and speech communication: Convergence and divergence through the focal point. Paper presented at the Central States Speech Association Conference. Chicago.
- (1982, November). Trigger tapes for the interpersonal communication classroom. Paper and videotapes presented at the Speech Communication Association Convention, Louisville, KY.
- (1982, November). Teaching research and writing at the master's degree institution. Paper presented at the Speech Communication Association Convention, Louisville, KY.
- (1982, October). So, what's new and original in communication in the last twenty years? Paper presented at the Ohio Speech Association Convention. Columbus.
- (1982, April). Functional communication patterns and relational concern in interpersonal conflict. Paper presented at the Central States Speech Association Conference. Milwaukee, WI, (with S. Spear).
- (1980, November). Communication between physicians and nurses: An exploratory study of self and other perceptions. Paper presented at the Seventh Annual Patient Care Research Colloquium, Indiana University School of Nursing, Indiana University-Purdue University at Indianapolis, IN (with D. L. Ratusnik).
- (1979, May). Communication between physicians and nurses: An exploratory study of self and other perceptions. Paper presented at the International Communication Association Conference. Philadelphia, PA (with D. L. Ratusnik).
- (1979, May). The effect of videotaped self-confrontation on dyadic perception of communicator style. Paper presented at the International Communication Association Conference, Philadelphia, PA.
- (1977, April). Assessing student competency in interpersonal communication by objective examination: Rationale, application, and data. Paper presented at the Central States Speech Association Conference. Southfield, MI.
- (1976, May). Dyadic perception of communication style: Replication, confirmation and theory. Paper presented at the International Communication Association Conference, Portland, OR.
- (1975, April). Communicator style as a predictor of academic success in the basic speech communication course: An exploration in construct utility. Paper presented at the International Communication Association Conference, Chicago.
- (1975, April). Getting 'Right' with God: Billy James Hargis and the Christian Crusade. Paper presented at the Central States Speech Association Conference. Kansas City, MO.

(1973, November). Oral style as an effect-determinant of dyadic perception. Paper presented at the Speech Communication Association Convention, New York, NY (with R. Norton).

(1973, April). The George Wallace shooting: News diffusion and the sleeper effect. Paper presented at the International Communication Association Conference, Montreal, Quebec, Canada, (with T. Steinfatt, W. Gantz, & D. R. Seibold).

CREATIVE ACTIVITY

Creative Consultant, (2003). *Cornerstones of care*. A video documentary on a community mental health service for children needing intervention, produced for the State of Colorado, Cornerstone Initiative, (producer/director L. Wackwitz).

Executive Producer, (2001). *Breaking the ice*. A video documentary on the genesis of a women's NCAA Division I ice hockey team within academic, personal, social and cultural contexts. Submitted to Robert Fournier, Director of Athletics, Wayne State University, (produced/directed by L. Wackwitz & G. Glaser).

Writer/Producer, (1977). *Interpersonal communication episodes: A thirty-minute instructional videotape*. Center for Instructional Television, Indiana University, Bloomington, IN.

SELECTED SERVICE—UNITED STATES ARMY WAR COLLEGE

Member, Steering Committee, USAWC, Strategic Review of the Academic Program Chair, Research and Discourse Line-of-Effort Committee, AY13-14.

Chair, Faculty Search Committee seeking a Title X Professor of Educational Methodology, School of Strategic Landpower, USAWC, AY13.

Subject Matter Expert to Academic Review Boards investigating allegations academic misconduct, primarily plagiarism, 2006-Present.

Competition Judge, SECDEF/CJCS Annual Strategic Essay Competitions hosted by NDU Press, 2005-Present.

Member, Process for Accreditation of Joint Education (PAJE) Team, Evaluated Learning Areas 4 [Joint Warfare Strategy & Campaigning in Joint, International and Multilateral Environment] and 5 [Integration of Joint, Interagency, Intergovernmental and Multinational Capabilities] at the Industrial College of the Armed Forces, January 2011.

Member, Steering Committee, USAWC, Middle States Commission on Higher Education, Chair, Standard 12 [General Education] and Standard 13 [Related Educational Activities], 2010-2011.

USAWC Representative to Professional Military Education Writing Pros Conference, Naval War College, Newport, RI, September 2010.

USAWC Representative to U.S. Army John F. Kennedy Special Warfare Center and School, Ft. Bragg, NC, to explore possible instructional opportunities for Warrant Officers with the USAWC, February 2010.

USAWC Representative to Defense Language Institute English Language Center, Lackland AFB, TX, to discuss the English language preparation of International Officers slated to attend the USAWC, January 2010.

Observer, Process for Accreditation of Joint Education (PAJE) Team, Joint Advanced Warfighting School (JAWS), Joint Forces Staff College (JFSC), Norfolk, VA, April 2006.

SELECTED SERVICE—WAYNE STATE UNIVERSITY

University Level

Faculty Advisor, Men's Ice Hockey Program, 1999-2004

Faculty Advisor, Women's Ice Hockey Program, 1999-2002

Sabbatical Leaves Committee, 2000-2001

Dept. of Athletics, Search Committee, Assistant Men's Ice Hockey Coach, 2000

Academic Senate's Faculty Representative, Student Newspaper Publications Board, 1999-2000

Article XXIV Standing Panel, 1998-1999

AAUP-AFT/WSU Administration panel to review professional duties when a change in assignment is contested.

Credentials Committee, Graduate School, 1995-1997

King-Chavez-Parks Future Faculty Program, Review Panel, 1995 & 1996

Graduate Council, 1995-1996

Selection Committee, Distinguished Graduate Faculty Award, 1995

Graduate School Subcommittee, Assessment in Graduate Education, 1995

College Level

Educational Adjustment Committee, 1995-2004

Salary Committee, 2001-2002

College Student Appeal Hearing Panel, 1997-1998

Faculty Council, 1994-1996

Departmental Level

Educational Adjustment Committee, 1995-2004

Faculty Search Committee, 2000-2001

Chair, Faculty Search Committee, 1998-1999, 1999-2000

Personnel & Salary Committee, 1993-1994, 1995-1996, 1997-2001

Director, Basic Course in Oral Communication, 1997-1998.

Graduate Committee, 2000; 1995-1998

Co-Chair, Communication Week, 1997

Chair, Colloquia Committee, 1994-1995

Committee to Review the Chair and Department, 1994-1995

PROFESSIONAL CONSULTATIONS 1995-PRESENT

Pennsylvania Association of School Business Officials, Steel Eagle Leadership Institute, State College, PA, Seminar Presentation: "Listening Power and Effectiveness," July, 2005.

Peace Keeping and Stability Operations Institute, Carlisle Barracks, PA, Facilitator Training for the First Annual PKSOI Education Workshop, September, 2005.

Detroit Institute of Arts, Group Facilitator, Identifying Staff-Management Issues, July, 1997.

Metro Detroit Aging Coalition, Detroit, MI. Presentation: "The Green Bananas Project," June 18, 1996.

Stephen Ministries, Milford, MI. Presentation: "Communicating with the Elderly in a Lay Ministry," January, 3, 1995.

RECREATIONAL PURSUITS

Competitive Recreational Sports

Ice Hockey

Racquetball

Continuing Education

The History of Terrorism, Birmingham-Southern College Massive Open Online Course (MOOC), Spring 2014 with Professor Randall D. Law.