

# **Robert D. Bradford, III**

Colonel, US Army  
Chief, Strategic Planning Division  
USSOCOM J8

## **AREAS OF PRACTICAL EXPERTISE:**

US Defense Processes including PPBE, GFM, JCIDS, DAS, and JSPS  
Operations Research/Systems Analysis  
Campaign Planning and Assessment

## **ACADEMIC EDUCATION:**

US Army War College, (Carlisle, PA) Masters of Strategic Studies, 2011  
Naval Postgraduate School, (Monterey, CA), Masters of Science in Operations Research, 2000,  
Distinguished Graduate  
Princeton University, (Princeton, NJ), Bachelors of Science in Engineering, Major: Mechanical and  
Aerospace Engineering, 1989

## **PROFESSIONAL EDUCATION:**

US Army War College, 2011  
US Army Force Management School, 2006  
US Army Command and General Staff Officers' Course, 2001  
US Army Infantry Officers' Advanced Course, 1994  
US Army Field Artillery Officers' Advanced Course, 1994  
US Army Field Artillery Officers' Basic Course, 1990

## **PROFESSIONAL EXPERIENCE:**

**Chief, Strategic Planning Division**, Directorate of Force Structure, Requirements, Resources, and Strategic Assessment, US Special Operations Command, MacDill AFB, FL September 2013-Present

- Led a 36 person team responsible for analysis support to USSOCOM; oversaw personnel actions, recruitment of new talent, and planning and execution of a \$2.2 million service contract.
- Determined Special Operations force requirements to support the national strategy including an assessment against the force sizing criteria in the Defense Planning Guidance.
- Improved USSOCOM's Strategic Planning Process, strengthening the link between national strategy and USSOCOM capability development and its resource allocation.
- Led USSOCOM's participation in all OSD and Joint Staff directed force planning activities to include defense planning scenario development and joint force analysis.

**Director, Afghan Assessment Group**, International Security Assistance Force, Kabul, Afghanistan, July 2012-August 2013

- Led a team of 18 from 8 partner nations responsible for the Strategic Assessment of progress toward achieving the ISAF mission.
- Orchestrated ISAF staff and subordinate commands in the development of the commander's quarterly assessment of campaign progress; provided detailed assessments of security in Afghanistan to support campaign planning and execution used routinely by the commander to effect change.

- Developed innovative analytic methods and procedures specifically tailored to assess the unique security challenges and requirements in Afghanistan.

**Command Integrator**, Headquarters, Department of the Army, Program Analysis and Evaluation Directorate, Pentagon, VA, July 2011- June 2012

- Represented the interests of 36 distinct Army subordinate commands in the development of the Army Program Objective Memorandum; planned and executed a conference allowing the commands to present their commanders' priority resource concerns to the Army staff and enabled appropriate actions following the review.
- Represented the Army in the Integrated Priority List (IPL) process, ensuring the Army accurately addressed combatant commanders' highest concerns.

**Senior Operations Research Analyst**, Center for Army Analysis, Fort Belvoir, VA, July 2006-June 2010

- Led the Army's stationing analysis team, providing analysis to support all Army decisions on where to station or remove force structure; selected as the Center for Army Analysis's Analyst of the Year for 2007.
- Developed and built an award-winning, analytic methodology and tool for the Chief, Army Reserve enabling the matching of reserve units to population centers with appropriate skill sets; presented work to multiple academic conferences and was the first runner-up for the 2008 Military Operations Research Society Rist Prize for analytic excellence.
- Led study for Chief of Staff of the Army's Diversity Office, looking at long term trends and forecasts for senior leader diversity allowing the Army to better understand factors that lead to a lack of diversity within senior ranks.

**Strategic Analyst**, Multi-National Force-Iraq, Baghdad, Iraq, January 2009-August 2009

- Served as senior security analyst in the MNF-I Strategy, Plans, and Assessments Directorate.
- Conducted analysis supporting assessments of the Joint Campaign Plan and the transition to Iraqi security lead; briefed the 4-star commander weekly on the status of security and stability in Iraq.

**Army Research Fellow**, RAND Arroyo Center, Santa Monica, CA, July 2005-July 2006

- Supported the analysis of Army force generation processes and equipment reset, assessed battlefield surveillance brigade design, reviewed joint and Army stability operations doctrine, and reviewed policy restrictions on women in combat that has been used to support the current Women in Service Review.
- Co-authored two RAND monographs

**Combat Operations Analyst**, US Army Training and Doctrine Command Analysis Center, Fort Leavenworth, KS, July 2000-June 2005

- Led and conducted operations research studies supporting Army force design, concept development, requirements determination, and acquisition decisions.

**Field Artillery Officer**, Multiple US Army units in Germany, Fort Polk, LA, and Fort Stewart, GA, September 1989-June 1998

- Served in multiple leadership positions in tactical missile and cannon artillery battalions, culminating in command of an artillery battery in 3<sup>rd</sup> Infantry Division.

**AWARDS:**

2008 First Runner-up for the Military Operations Research Society Rist Prize for excellence in analysis

2007 Center for Army Analysis Analyst of the Year

2000 Distinguished Graduate, Naval Postgraduate School

**Military Decorations:**

Bronze Star Medal

Defense Meritorious Service Medal

Meritorious Service Medal (4 awards)

Army Commendation Medal (3 awards)

Army Achievement Medal (4 awards)

Joint Meritorious Unit Award (2 awards)

Army Superior Unit Award

National Defense Service Medal

Afghanistan Campaign Medal

Iraq Campaign Medal

Global War on Terror Service Medal

NATO Medal – International Security Assistance Force

Army Staff Identification Badge

**Professional Organizations:**

Member, Military Operations Research Society