

Professional Experience

Research Professor of JIIM Security Studies, U.S. Army War College ***Nov 2011 – Present***

- Research, analyze, and write on a variety of joint, interagency, intergovernmental, and multinational (JIIM) security topics, including but not limited to:
 - Security cooperation with allies and partners.
 - Military interoperability.
 - Grand strategy.
 - The NATO alliance, its structure, and its operations.
 - American military posture overseas.
 - Ballistic missile defense.
 - Operational energy security.
- Deliver dynamic and engaging oral presentations on same.
- Teach elective courses on various functional and geographic aspects of U.S. national security policy.

Adjunct Professor, American University, Washington, DC ***Jan 2015 – Present***

- Teach political science courses at the School of International Service (SIS), including graduate student practica.

Political and Legislative Affairs Advisor, US Army, Heidelberg, Germany ***Jul 2003 – Nov 2011***

- Provided pol-mil analysis and advice to Commanding General (four star) and Deputy (three star) on a wide variety of international and national security topics including:
 - Engaging with Congress on European and Eurasian security issues.
 - Diplomatic and mil-to-mil relations with allies and partners.
 - Rebasing and overseas force posture.
 - Leveraging interagency actors in pursuit of theater objectives.
 - The North Atlantic alliance, its structure, and its operations.
 - Regional crises and other security challenges.
- Liaised directly with members and staff of Congress to promote the Command's goals.

Adjunct Professor, Heidelberg University, Germany ***Sep 2006 – Nov 2011***

- Taught political science courses at Germany's oldest university and one of Europe's premier academic institutions, including:
 - Undergrad and graduate courses on U.S. Foreign Policy, including themes and history, key actors, the interagency process, and executive decision-making.
 - Graduate course on NATO and the U.S. Role in European Security, including the alliance's organizational evolution and new missions since the Cold War.
 - Graduate course on U.S. Security Policy Since 9/11.
 - Graduate course on Alliances in International Relations.
- Achieved consistently high anonymous student reviews.

Strategy Branch Chief, US Army, Heidelberg, Germany ***Aug 2001 – Jul 2003***

- Worked initially as desk officer, then promoted to branch chief.
- Supervised staff of six military and civilian personnel in developing strategy for U.S. mil-to-mil engagement with key allies and partners throughout Europe & Africa.

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- Provided pol-mil expertise and analysis to the Deputy Chief of Staff for Operations (two star) on topics including mil-to-mil relations and activities with key allies and partners.
- Developed regional and country-specific security cooperation plans for European theater.

Senior National Security Analyst, DynMeridian, Alexandria, VA, Jul 1994 – Aug 2001

- Wrote strategic plans, policy memos, technical studies, threat assessments, and other documents for numerous government clients, including OSD Policy, OSD Special Programs, Department of State, Department of Energy, U.S. Navy, and Defense Threat Reduction Agency.
- Analyzed international security, arms control, foreign policy, counterproliferation, and nonproliferation issues, especially with regard to Europe and Eurasia.
- Supervised multidisciplinary project teams comprised of junior-, mid-, and senior-level employees.
- Managed project budgets ranging up to \$500,000 per year.

The Arms Control Association, Washington, DC Jan – Jul 1994

- Researched, analyzed, and wrote policy memos on Chinese ballistic missiles, the Nunn-Lugar program, the Partnership for Peace, and various arms control agreements.
- Represented ACA at meetings of like-minded organizations on Congressional strategy.

Office of U.S. Senator Harris Wofford (D-PA), Washington, DC Jan – Jul 1994

- Researched and analyzed defense policy, international security, and trade issues.
- Developed constituent responses for senator's signature.
- Attended and summarized Congressional hearings.

Publications & Presentations

Books

Alliance Management and Maintenance: Restructuring NATO for the 21st Century. Aldershot, UK: Ashgate Publishing Ltd., 2007.

Edited Volumes

New Realities: Energy Security in the 2010s and Implications for the U.S. Military, Carlisle, PA: U.S. Army War College Press, February 2015.

Political and Socio-Economic Change: Revolutions and Their Implications for the U.S. Military, Carlisle, PA: U.S. Army War College Press, September 2014.

Augmenting Our Influence: Alliance Revitalization and Partner Development, Carlisle, PA: U.S. Army War College Press, April 2014.

Transatlantic Energy Relations: Convergence or Divergence? edited with Karen Smith Stegen. Oxon, United Kingdom: Routledge, August 2013.

Book Chapters

- “Fulfilling NATO's Missions: The Need for New Structures and Instruments,” in *Assessing Leadership in Transatlantic Security Cooperation*, German Marshall Fund of the U.S., 2015.
- “The North Atlantic Treaty Organization’s (Re)Engagement on Energy Security: Managing Unmet Expectations,” in John R. Deni, ed., *New Realities: Energy Security in the 2010s and Implications for the U.S. Military*, U.S. Army War College Press, 2015.
- “Perfectly Flawed? The Evolution of NATO’s Force Generation Process,” in Sebastian Mayer, ed. *Inside the Alliance: NATO’s Bureaucracy and Decision-Making after the Cold War*. Hampshire, United Kingdom: Palgrave, August 2014.
- “Culture, institutions and defence cuts: overcoming challenges in operational energy security,” in *Transatlantic Energy Relations* (Oxon, United Kingdom: Routledge, August 2013).

Peer Reviewed Journal Articles and Monographs

- “The Real Rebalancing: American Diplomacy and the Tragedy of President Obama’s Foreign Policy,” Strategic Studies Institute peer-reviewed monograph, October 2015.
- “NATO’s New Trajectories after the Wales Summit,” *Parameters*, vol. 44, no. 3, Autumn 2014.
- “The Future of American Landpower: Does Forward Presence Still Matter? The Case of the Army in the Pacific,” Strategic Studies Institute peer-reviewed monograph, June 2014.
- “Maintaining transatlantic strategic, operational and tactical interoperability in an era of austerity,” *International Affairs*, vol. 90, no. 3, May 2014, pp. 583-600.
- “NATO Missile Defense and European Phased Adaptive Approach: The Implications of Burden-Sharing and the Underappreciated Role of the U.S. Army,” Strategic Studies Institute peer-reviewed monograph, October 2013.
- “Strategic Landpower in the Indo-Asia-Pacific,” *Parameters*, vol. 43, no. 3, Autumn 2013, pp. 77-86.
- “Culture, institutions and defence cuts: overcoming challenges in operational energy security,” *Journal of Transatlantic Studies*, vol. 10, issue 4, December 2012.
- “Transatlantic energy security: convergence or divergence?” (with Karen Smith Stegen) *Journal of Transatlantic Studies*, vol. 10, issue 4, December 2012.
- “The American Role in European Defense Reform,” *Orbis*, vol. 56, issue 4, Autumn 2012.

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“The Future of American Landpower: Does Forward Presence Still Matter? The Case of the Army in Europe,” Strategic Studies Institute peer-reviewed monograph, October 2012.

“Alliance Management: NATO’s Fight against Terrorism,” *The Brussels Journal of International Relations*, vol. 60, no. 3, 2007.

“The NATO Rapid Deployment Corps: Alliance Doctrine and Force Structure,” *Contemporary Security Policy*, vol. 25, no. 3, December 2004.

Anti-Personnel Landmine (APL) Detection Technology Survey and Assessment: Wide-Area Detection in Support of Arms Control, (with David Kerner, Joseph Grubb, et al.) prepared for the Defense Threat Reduction Agency, March 1999.

Op-Eds

“Obama’s Failure to Demilitarize U.S. Foreign Policy,” *War on the Rocks*, October 30, 2015.

“Do the Russian and NATO War Games Increase the Risk of Real Clash?” *Polish Institute of International Affairs*, August 28, 2015.

“Is NATO Treating Poland like a Buffer State?” *War on the Rocks*, August 18, 2015.

“General Dunford is Right about Russia, but not because of their Nukes,” *War on the Rocks*, July 13, 2015.

“Will NATO Decide to Permanently Deploy Ground Forces in the Baltic States?” *Polish Institute of International Affairs*, June 09, 2015.

“Burden Sharing and NATO’s 2 Percent Goal,” *Carnegie Europe*, April 14, 2015.

“A New and Necessary Acronym for NATO,” *War on the Rocks*, February 2, 2015.

“Cutting U.S. Force Structure in Europe: A Reprieve?” *War on the Rocks*, January 13, 2015.

“Reappraising the West’s Approach Toward Russia,” *War on the Rocks*, December 17, 2014.

“Look Deeper, The Asia Pivot Isn’t Dead,” *Defense One*, November 11, 2014.

“What NATO Needs to Do in the Wake of the Ukraine Crisis,” *Defense One*, July 22, 2014.

“How the Army Should Pivot to Asia,” *The Diplomat*, June 12, 2014.

“End of ISAF, End of NATO?” *War on the Rocks*, May 29, 2014.

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- “Doing More: Landpower and Alliances,” *War on the Rocks*, May 6, 2014.
- “The Role of Europe in American Defense Strategy,” *War on the Rocks*, April 23, 2014.
- “Pivot to Europe,” *The National Interest* (online), March 26, 2014.
- “Balancing The Joint Force: Defense and Military Challenges Through 2020,” Strategic Studies Institute, March 11, 2014.
- “To Inflict Pain on Russia, Target Its Energy First,” *Defense One*, March 4, 2014.
- “NATO in Combat, Twenty Years On,” *The National Interest* (online), February 28, 2014.
- “Let NATO Keep the Peace in Palestine,” *Defense One*, February 10, 2014.
- “Mali: Another Chance to Lead from Behind,” *The New Atlanticist* (Atlantic Council blog), January 14, 2013.
- “Mutual mistrust in the Pacific,” *The Los Angeles Times*, September 06, 2012.
- “Does the US Army Have a Mission?” *The New Atlanticist* (Atlantic Council blog), March 08, 2012.
- “Brigade Combat Team Cuts Don't Translate into Budget Savings,” *The New Atlanticist* (Atlantic Council blog), January 26, 2012.
- “Interoperability in an Age of Austerity,” *The New Atlanticist* (Atlantic Council blog), January 12, 2012.
- “Expansion Poses Risk to NATO’s Cohesion,” *The Los Angeles Times*, November 20, 2002.
- “Democracy Should Guide U.S. Alliances,” *The Sun* (Baltimore), July 14, 2002.
- “NATO is Bush’s First Big Foreign Challenge,” *The Sun* (Baltimore), January 4, 2001.
- “Bush only Echoes Current Policy,” *The Sun* (Baltimore), October 30, 2000.

Other Journal Articles, Essays, and Other Publications

- “Energy Self-Sufficient Military Installations: Rewards and Obstacles,” *Energy Security: Operational Highlights*, no. 2, July 2013, pp. 3-7.
- “AFRICOM's Role in Shaping the Future in Africa,” *inFocus Quarterly*, vol. VII, no. 2, Summer 2013.

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“Whose Responsibility is Interoperability?” *Small Wars Journal*, June 26, 2013.

“Land Power is Still Necessary,” *The National Interest* (online), June 4, 2013.

“Making Security Cooperation Part of the Army’s ‘Win’ Set,” *Small Wars Journal*, September 7, 2012.

“Russia Signs PFP Accord Despite Absence of ‘Special Relationship’,” *Arms Control Today*, vol. 24, no. 6, July/August 1994.

“House Committee Gets an Update on CTR Progress” (with Dunbar Lockwood), *Arms Control Today*, vol. 24, no. 5, June 1994.

“Moscow Hints at Partnership For Peace, CFE Limit Linkage,” *Arms Control Today*, vol. 24, no. 5, June 1994.

“DOD Plan Calls for More Transparency in Managing U.S.-Russian Plutonium” (with Dunbar Lockwood), *Arms Control Today*, vol. 24, no. 3, April 1994.

Panel and Other Presentations

“The Ongoing Militarization of U.S. Foreign Policy and the Implications for DoD,” presentation delivered at a panel discussion at the the U.S. Army War College in Carlisle, Pennsylvania, November 12, 2015.

“Beyond Crimea: The Future of Western Relations with Russia,” presentation at the Savannah Council on World Affairs, in Savannah, Georgia, October 15, 2015.

“NATO After Ukraine,” presentation delivered at the Danish Institute for International Studies panel discussion on “NATO After Ukraine: Back to Basics?” in Copenhagen, Denmark, September 8, 2015.

“den Vereinigten Staaten und der Krise in der Ukraine,” presentation delivered at the Heidelberg Center for American Studies panel discussion on “Der Adler, der Stier und der Bär: Die USA, Europa und Russland auf Konfrontationskurs,” in Heidelberg, Germany, July 14, 2015.

“Returning Foreign Fighters, the Scope of the Threat, and the Role of Intergovernmental Organizations,” presentation delivered at a U.S. European Command conference in Zagreb, Croatia, June 9, 2015.

“Fulfilling NATO’s Missions: The Need for New Structures and Instruments,” presentation delivered at the German Marshall Fund of the United States Transatlantic Security Task Force meeting in Paris, France, April 17, 2015.

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- “Future Transatlantic Challenges and Potential NATO Responses,” presentation delivered at a NATO conference in Brussels, Belgium, February 12, 2015.
- “Can Operational Energy Overcome History?” presentation at a panel discussion on Operational Energy Security hosted by the Office of the Secretary of Defense, November 12, 2014.
- “The Future of Conflict in Eurasia and the Pacific Theater,” presentation delivered at the CSIS conference on Advances and Challenges in Political Transitions, Washington, DC, October 21, 2014, available at ow.ly/DvKoC.
- “Shifting the Locus of Governance? The Case of NATO’s Connected Forces Initiative,” paper presented at the European Consortium for Political Research (ECPR) annual conference in Glasgow, UK, September 4, 2014.
- “Crisis in Ukraine, the Western Response, and U.S. Interests,” presentation delivered at the Boeing Company in Philadelphia, Pennsylvania, June 11, 2014.
- “NATO and the Crisis in Ukraine,” presentation delivered at Ft. Indiantown Gap for the Pennsylvania National Guard, April 27, 2014.
- “Still the One: The Role of Europe in U.S. Defense Policy,” paper presented at the International Studies Association conference in Toronto, Canada, March 27, 2014.
- “United States and Asia: The Future of Military Power and Conflict,” presentation delivered at Ohio Wesleyan University, January 29, 2014.
- “Energy Security and the Role of NATO,” presentation delivered at the conference on New Realities: Energy Security in the 2010s and Implications for the U.S. Military, November 19, 2013.
- “Rotating Over to Europe: American Efforts to Maintain Strategic, Operational, and Tactical Interoperability in an Era of Austerity,” paper presented at the European Consortium for Political Research (ECPR) annual conference in Bordeaux, France, September 5, 2013.
- “Landpower is Still Necessary,” presentation given at the Pentagon to the Director and staff of the Army G8 Quadrennial Defense Review (QDR) Report office, June 28, 2013.
- “The Army and Ballistic Missile Defense,” presentation delivered at the Reserve Officers Association in Washington, DC, June 20, 2013, available at www.youtube.com/watch?v=4a1kmQ17SoM.
- “Confrontation or Engagement? The Future of the U.S. Military Presence in the Far East,” paper presented at the International Studies Association (ISA) annual conference in San Francisco, California, April 6, 2013.

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- “American Leadership and NATO,” presentation given at the Economic and Social Research Council series on “NATO After Afghanistan”, held in London, UK, on November 30, 2012.
- “Perfectly flawed? The paradox of NATO’s force generation,” paper presented at the Institute for International and Strategic Studies (IISS) in London, UK on July 12, 2012.
- “Culture, Institutions, and Defense Cuts: Can the Transatlantic Community Overcome Challenges to Greater Cooperation in Operational Energy Security?” paper presented at the International Security Studies Section annual conference in Chapel Hill, North Carolina, October 5, 2012.
- “Afghanistan: Obama’s War?” presentation given at the Heidelberg University’s Center for American Studies seminar on the Obama’s administration’s first year in office, January 19, 2010.
- “Panel Discussant Comments: EU-US relations in and after Bush,” critique of and presentation on four papers offered at the European Consortium for Political Research biannual conference in Potsdam, Germany, September 12, 2009.
- “The First 100 Days: Changes in National Security Processes and Content,” presentation given at the Heidelberg University’s Center for American Studies seminar on the Obama administration’s first 100 days in office, April 29, 2009.
- “Beyond Burden-Sharing: Narrowing the Transatlantic Gap,” paper presented at the European Consortium for Political Research biannual conference in Budapest, Hungary, September 9-11, 2005.
- “NATO Decision-Making and Two-Level Games: The Alliance’s Response to Terrorism,” paper presented at the European Consortium for Political Research biannual conference in Budapest, Hungary, September 9-11, 2005.
- “U.S.-European Economic Relations and Transatlantic Security: The Challenges Ahead,” speech delivered at the Europäische Akademie Otzenhausen’s conference on the future of transatlantic relations in Otzenhausen, Germany, April 15-17, 2005.
- “After Iraq: Transatlantic Security Relations,” presentation delivered at the Europäische Akademie Otzenhausen’s conference on post-Iraq transatlantic relations in Otzenhausen, Germany, September 10-12, 2004.
- “NATO vs. Terrorism: Is the Alliance Ready?” paper presented at the International Studies Association annual conference in Montreal, Canada, March 17-20, 2004.

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“The Sources of Military Doctrine and Force Structure: NATO Rapid Deployment Corps,”
paper presented at the European Consortium for Political Research biannual conference,
in Marburg, Germany, September 19-21, 2003.

"Engaging Eastern Europe: America's Strategic Imperative and NATO Enlargement," paper
presented at the Conference on Future U.S. Foreign Policy, University of Maryland at
College Park, 2-4 November 1995.

"The Politics of Nunn-Lugar: Interagency Coordination and Nuclear Nonproliferation in U.S.
Foreign Policy" (with Jason Ellis), paper presented at the Conference on New Frontiers
in International Security, Arlington, Virginia, 13-14 October 1995.

"Beyond Brain Drain: The Future of 'Nonproliferation Through Science Cooperation' Programs"
(with Anne Harrington), paper presented at the Conference on New Frontiers in Arms
Control, University of Maryland at College Park, 30-31 March 1995.

Education

PhD, Political Science: International Relations, August 2005
Dissertation Topic: NATO Force Structure and Military Doctrine
The George Washington University, Washington, DC

MA, International Affairs: U.S. Foreign Policy, May 1994
The American University, Washington, DC

BA, International Relations and History, May 1992
The College of William and Mary, Williamsburg, VA