

# GENEVIEVE LESTER

US Army War College  
Department of National Security and Strategy  
Carlisle, PA 17013

## EDUCATION

**University of California, Berkeley**  
PhD, Political Science (2012)

Sub-fields: International Relations; Public Organization and Policy; American Politics

**University of California, Berkeley**  
MA, Political Science (2006)

**The Johns Hopkins University, School of Advanced International Studies (SAIS)**  
MA, International Economics/International Law and Organizations (2001)

**Carleton College**  
BA, *magna cum laude* in History (1995)

## ACADEMIC EMPLOYMENT

**US Army War College** Carlisle, PA  
**Department of National Security and Strategy**  
DeSerio Chair of Strategic and Theater Intelligence (July 2016—Present)  
Visiting Associate Professor

**National Defense University** Fort Bragg, NC  
**College of International Security Affairs**  
**Joint Special Operations Master of Arts Program**

Assistant Professor of International Security Studies (August 2015—April 2016)

**University of California Washington Center** Washington, DC  
Visiting Faculty and Senior Research Fellow (August 2012—July 2015)

Lecturer and Research Fellow (August 2008—August 2012)

**Georgetown University** Washington, DC  
**Security Studies Program, School of Foreign Service**

Visiting Assistant Professor and Faculty Coordinator of Intelligence Studies (August 2012—May 2014)

Senior Fellow, Center for Security Studies (September 2009—May 2014)

Adjunct Faculty (January 2009—May 2012)

Faculty Coordinator for Analytic Methods (October 2009—May 2011)

## **SELECTED PUBLICATIONS AND RESEARCH**

### **Books**

*When Should State Secrets Stay Secret? Accountability, Democratic Governance, and Intelligence* (New York, NY: Cambridge University Press) 2015.

### **Peer Reviewed Articles**

“Surveillance and Accountability: Assessing the Privacy and Civil Liberties Oversight Board,” (Surveillance et responsabilité : L’évaluation du Conseil de supervision sur la vie privée et les libertés civiles (*Privacy and Civil Liberties Oversight Board*)) *Politique Américaine*. Paris, France (Vol. 24, 2015) 87-107 (with Ellen Noble)

“Using Value-Focused Thinking to Understand the Domestic Intelligence Policy Debate,” *Risk Analysis* (Vol. 32, Issue 4, April 2012) 713-728 (with Robin Dillon-Merrill, Richard John, and Catherine Tinsley)

“Information Sharing for Infrastructure Risk Management: Barriers and Solutions,” *Intelligence and National Security* (Vol. 24, Issue 3, June 2009) 339-365 (with Henry Willis and Gregory F. Treverton)

### **Published Reports**

“The Societal Acceptability of Domestic Intelligence” in (Jackson, ed). *The Challenge of Domestic Intelligence in a Free Society: A Multidisciplinary Look at the Creation of a US Domestic Counterterrorism Intelligence Agency* MG 804 (Santa Monica: RAND, 2009).

“Weighing Organizational Models for a New Domestic Agency” in (Jackson, ed). *The Challenge of Domestic Intelligence in a Free Society: A Multidisciplinary Look at the Creation of a US Domestic Counterterrorism Intelligence Agency* MG 804 (Santa Monica: RAND, 2009) (with Brian A. Jackson)

### **Book Reviews**

“Symbolism and Security: The Politics of Post-9/11 Intelligence Reform,” Review of Michael Allen, *Blinking Red: Crisis and Compromise in American Intelligence After 9/11* (Dulles, VA: Potomac Books) in *National Security Law Journal* (Vol. 2, Issue 1, Fall/Winter 2013).

### **Working Papers and Current Research**

Restoring Legitimacy in Security Services: Institutional Credibility and Regime Change (Book project)

Special Operations and National Intelligence: A Dynamic Relationship (Book project)

Adaptation and Covert Action: Acknowledgment, Oversight Mechanisms, and Technological Warfare

## **OTHER EMPLOYMENT AND AFFILIATIONS**

**Center for Strategic and International Studies (CSIS)** Washington DC

Non-Resident Adjunct Fellow, Strategic Technologies Program (July 2014—Present)

**RAND Corporation** Santa Monica, CA

Summer Associate; Adjunct Researcher (June 2007—July 2010)

Contributed to major Department of Homeland Security project on the feasibility of a stand-alone domestic intelligence agency.

**The International Institute for Strategic Studies (IISS)** London, UK

Research Fellow (June 2003—June 2005)

Joint IISS-US/Lawrence Livermore National Laboratory research project focused on providing tools to high-level decision makers faced with emerging complex homeland security emergencies through utilization of methodologies from a wide range of scientific disciplines.

**The Royal Institute of International Affairs  
(Chatham House)** London, UK

Assistant Editor, *International Affairs* (January 2002—May 2003)

Commissioned book reviews and review articles for quarterly academic journal and reviewed all journal submissions; facilitated peer review, copy-edited and proofread reviews and articles. Represented journal at international conferences.

**Survivors of the Shoah Visual History Foundation** Los Angeles, CA

Researcher (January 1995—May 1998)

Oversaw research on war crimes trials and liberation of National Socialist concentration camps. Managed and conducted extensive archival research and worked with wide variety of European archives to conduct research and locate interview subjects.

## **SELECTED PRESENTATIONS AND INVITED TALKS**

“Stopping the Pendulum: Intelligence, Oversight, and Assessment” US Army War College (June 2016)

“When Should State Secrets Stay Secret?” UC Berkeley (November 2015)

“When Should State Secrets Stay Secret?” Temple University, Philadelphia (October 2015)

European Launch and Presentation of *When Should State Secrets Stay Secret? Accountability, Democratic Governance and Intelligence*. École Militaire, Paris, France (October 2015)

“When Should State Secrets Stay Secret?” Politics and Prose, Washington DC, July 2015

“When Should State Secrets Stay Secret?” Book Roundtable, Cato Institute, Washington DC, June 2015.

Author Debrief (SpyCast): “When Should State Secrets Stay Secret?” International Spy Museum, Washington DC, May 2015.

“When Should State Secrets Stay Secret?” Presented at American University, Washington DC, October 2014.

“A System for Security: Oppositional Oversight and Intelligence,” Presented at the Government Accountability Office (GAO), Washington DC, September 2014.

“External Accountability: Congress, Opposition, and Oversight Development,” Presented at the Policy History Conference, Columbus, Ohio, June 2014.

“Risk Transfer and Information Sharing,” International Symposium: Risk, Responsibility, and Liability in the Protection of Critical Infrastructures. University of St. Gallen, Switzerland, May 2014.

“When Should State Secrets Stay Secret?” University of California, Los Angeles, May 2014.

American Forum – National Security and Debates Regarding Domestic Surveillance, with John Rizzo, Miller Center, University of Virginia, April 2014. (Broadcast on PBS affiliate television stations)

“Democracy and Surveillance,” Conference: The World After Snowden (*Le Monde Après Snowden*), Paris, France, March 2014.

“Moving Forward: Implications for US Policy,” Conference: Courage Under Fire: The Roles of Women in Conflicts, Transitions, and Security, Harvard Law School, February 2014.

“Spies and Transparent Lies? Covert Action, Acknowledgment and Democracy,” Hofstra University, April 2013.

“Covert Action from the External Perspective,” Conference on Covert Action: Adaptation, Challenges, and Advances, Georgetown University, February 2013.

Expert Panel on Legality of Covert Action, “Understanding the Problem of Changing Covert Action and Faltering Oversight,” with Marty Lederman, Ben Wizner, and Steven Aftergood, Center on National Security, Fordham Law School, October 2012.

“Continuity of Government: The Importance of Information,” Continuity of Government Conference (sponsored by the National Intelligence Council), Arlington, VA, May 2012.

## **SELECTED ACADEMIC FELLOWSHIPS, HONORS AND GRANTS**

CNDLS Technology Fellow, Georgetown University (2014)

Georgetown University Faculty Research Grant (2013)  
George T. Kalaris Fund Fellowship (2013)  
Finalist, Intelligence and National Security Alliance (INSA) Sidney D. Drell Academic Award (2013)  
UC, Berkeley Department of Political Science Dissertation Fellowship (2010—2011)  
Center for Peace and Security Studies Methods Fellowship (Summer 2010)  
UC, Berkeley Department of Political Science Methods Fellowship (Summer 2010)  
Department of Homeland Security Grant (via CREATE, University of Southern California, (with Robin Dillon-Merrill), \$75,000 (2009—2010)  
APSA Travel Grant (Toronto, Canada) (September 2009)  
CPASS/CREATE Homeland Security Fellowship (2009—2010)  
UC Washington Center Pre-Doctoral Fellowship (2008—2010)  
Department of Political Science Methods Fellowship (Summer 2009)  
UC, Berkeley Conference Presentation Travel Grant (APSA) (2007, 2009)  
Center of Advanced Studies on Terrorism Fellowship (Summer 2006)  
UC, Berkeley Department of Political Science Fellowship (2005—2006)  
SAIS/Institute of Contemporary History Fellowship (London, UK) (Summer 2000)  
Johns Hopkins University Fellowship (1999—2001)  
Fulbright Scholarship, Berlin (1997—1998)

## **COURSES TAUGHT**

**Graduate (National Defense University – College of International Security Affairs)**  
Strategic Intelligence and the War on Terrorism (Fall 2015)

### **Graduate (Georgetown University)**

Theory and Practice of Intelligence (Spring 2013, Fall 2013, Spring 2014)  
Theory and Practice of Security (Fall 2012)  
Research Seminar (Spring 2012, Fall 2012, Spring 2013, Fall 2013, Spring 2014)  
Thesis Seminar (Fall 2009, Fall 2010, Fall 2011)  
Analytic Methods for Security Policy (Spring 2009, Spring 2010, Spring 2011)

### **Undergraduate (University of California, Washington Center)**

Spies! The Politics of Intelligence (Spring 2012, Summer 2012, Summer 2013, Summer 2014, Fall 2014)  
Cal in the Capital Core Course (Summer 2012)  
Political Reform (with Bruce E. Cain) (Spring 2012)  
Spies! Intelligence in Fact and Fiction (with Robert Deitz) (Fall 2011)

## **CURRICULUM DEVELOPMENT**

### **Georgetown University Security Studies Program**

Analytical Methods Program and Thesis Sequence  
Intelligence Concentration Core and Sequence

## **ADDITIONAL EDUCATION AND TRAINING**

Philip Merrill Center for Strategic Studies Teachers' Workshop (Summer 2012)  
Summer Workshop on the Analysis of Military Operations and Strategy (SWAMOS)  
(Summer 2011)

Inter-University Consortium for Political and Social Research (ICPSR)  
(Summer 2010)

Institute for Qualitative and Multi-Method Research (IQMR) (Summer 2009)

New Era Foreign Policy Conference, UC, Berkeley (March 2006)

## **LANGUAGES**

German (strong proficiency); Italian (intermediate knowledge); Spanish (intermediate knowledge); Latin (intermediate reading)